

Appendix G

Figures

Figure 1
How the 12 Strategic Result Areas Correspond to Four Elements

		Four Elements			
	Strategic Result Areas	Healthy Individuals	Healthy Communities	Sustainable Environments	Sustainable Economies
1.	Vision Building and Inspiration	X	X		
2.	Leadership Renewal	X			
3.	Accessibility and Inclusion	X	X		
4.	Infrastructure Renewal		X	X	
5.	Advocacy and Communication	X	X		
6.	Community Development		X	X	
7.	Environmental Sustainability		X	X	
8.	Individual Wellbeing	X			
9.	Partnerships and Collaboration		X		
10.	Economic Sustainability		X		X
11.	Research and Performance Measures		X		
12.	Policy and Governance				X

Figure 2 Timeline

Figure 2 illustrates the recommended timeline for implementing the 38 Actions. Seventeen Actions should be pursued immediately (in the next two years). Another 16 Actions should be pursued in the short term – within two to five years. The remaining five Actions can be delayed until after the five-year horizon but should be completed within the next ten years.

Figure 2
Timeline for Implementing Actions

		Timeline		
	Actions	Immediate 0-2 years	Short-term 2-5 years	Long-Term 5-10 years
1	Strategic vision and plan	X		
2	Initiative to reinvigorate citizen engagement		X	
3	Labour market analysis		X	
4	Post-secondary curriculum input and coordination	X		
5	Career awareness and recruitment strategies	X		
6	Standards and certification		X	
7	Guidelines for access policies and programs	X		
8	Social inclusion and community development initiative	X		
9	Influence the Canada/B.C. infrastructure program	X		
10	Recreation and sport facility infrastructure program	X		
11	Green facility and infrastructure guidelines	X		
12	BC Active Transportation Infrastructure program		X	
13	Coordinated provincial social marketing program		X	
14	Campaign and tools		X	
15	Policy forum on community design and smart growth		X	
16	Healthy living elements in Official Community Plans	X		
17	Support for community planning tables		X	
18	Provincial trails strategy	X		
19	Natural areas and urban forestry management		X	
20	Land acquisition and Development Cost Charges strategy		X	
21	Parks lifecycle and condition assessment			X
22	Water conservation		X	
23	Provincial-Territorial sharing mechanism		X	
24	Child inactivity initiative – community-school connections	X		
25	Implement workplace wellness and active civic employees		X	
26	Community sport participation strategy	X		
27	Annual provincial coordination summit	X		
28	Map of provincial strategies for local level	X		
29	Regional networks collaboration		X	

	Actions	Immediate 0-2 years	Short-term 2-5 years	Long-Term 5-10 years
30	BCRPA partnership development strategy	X		
31	Aboriginal partnerships	X		
32	Economic indicators project			X
33	Tourism roles and impacts			X
34	Performance measures	X		
35	Develop B.C. recreation research agenda		X	
36	Recreation research centre of excellence			X
37	Develop provincial recreation policy and roles		X	
38	Develop provincial cultural policy and roles			X

Figure 3 Stakeholder Involvement

Figure 3
Involvement of the Parks, Recreation and Culture Sector

		Stakeholders						
38 Actions L= Lead Role P= Participant		BCRPA	Local government	Province of BC	Gov. of Canada	Education Institutes	Other provincial organizations	Private sector
1.	Strategic Vision and Plan	L	P	P		P	P	P
2.	Initiative to reinvigorate citizen engagement	L	P	P	P	P	P	P
3.	Labour market analysis	P	P	L		P		
4.	Post-secondary curriculum input and coordination	P				L		
5.	Career awareness and recruitment strategies	L				P		
6.	Standards and certification	L	P	P				
7.	Guidelines for access policies and programs	L	P					
8.	Social inclusion and community development initiative		P	L			P	
9.	Influence the Canada/B.C. infrastructure program	P	P	L	P			
10.	Recreation and sport facility infrastructure program	P		L	P		P	
11.	Green facility and infrastructure guidelines	L	P	P				
12.	BC Active Transportation Infrastructure Program		P	L				
13.	Coordinated provincial social marketing program	P		L			P	
14.	Recreation benefits campaign and tools	L						
15.	Policy forum on community design and smart growth	P		P			L	

38 Actions L= Lead Role P= Participant		BCRPA	Local government	Province of BC	Gov. of Canada	Education Institutes	Other provincial organizations	Private sector
16.	Healthy living elements in Official Community Plan		L	P				
17.	Support for community planning tables		P				L	
18.	Provincial trails strategy		P	L				
19.	Natural areas and urban forestry management	P	L				P	
20.	Land acquisition and Development Cost Charges strategy		P	L				
21.	Parks lifecycle and condition assessment		P	P			L	
22.	Water conservation		P	L			P	
23.	Provincial-Territorial sharing mechanism	P		P	L			
24.	Child inactivity initiative – community-school connections	P	P	L			P	
25.	Implement workplace wellness and active civic employees	P		L			P	P
26.	Community sport participation strategy	P	P				L	
27.	Annual provincial coordination summit	P		L			P	
28.	Map of provincial strategies for local level	L		P			P	
29.	Regional networks collaboration	P					L	
30.	BCRPA partnership development strategy	L					P	
31.	Aboriginal partnerships	L					P	
32.	Economic indicators project		P	L				
33.	Tourism roles and impacts			L				P
34.	Performance measures	L	P	P				
35.	Develop B.C. recreation research agenda	P				L		
36.	Recreation research centre of excellence					L		
37.	Develop provincial recreation policy and roles	P		L				
38.	Develop provincial cultural policy and roles			L			P	

Figure 4 Resources for the Required Actions

Different Actions require different types of resources. Some require further research more than a specific budget while some require significant amounts of capital or operating investments to increase service levels. Others require a policy framework which requires effort and political will at the local or provincial levels. Figure 4 categorizes the 38 Actions and the type of resources they require.

Figure 4
Resource Requirements

	Actions	Resources Required			
		Research	Operating	Capital	Policy
1.	Strategic Vision and Plan		X		
2.	Initiative to reinvigorate citizen engagement	X	X		
3.	Labour market analysis		X		
4.	Post-secondary curriculum input and coordination				X
5.	Career awareness and recruitment strategies		X		
6.	Standards and certification	X			X
7.	Guidelines for access policies and programs				X
8.	Social inclusion and community development initiative		X		X
9.	Influence the Canada/B.C. infrastructure program			X	
10.	Recreation and sport facility infrastructure program			X	
11.	Green facility and infrastructure guidelines				X
12.	BC Active Transportation Infrastructure Program			X	
13.	Coordinated provincial social marketing program		X		
14.	Recreation benefits campaign and tools		X		
15.	Policy forum on community design and smart growth		X		
16.	Healthy living elements in Official Community Plans				X
17.	Support for community planning tables		X		
18.	Provincial trails strategy		X		
19.	Natural areas and urban forestry management		X		X
20.	Land acquisition and Development Cost Charges strategy				X
21.	Parks lifecycle and condition assessment		X		
22.	Water conservation	X			
23.	Provincial-Territorial sharing mechanism	X			
24.	Child inactivity initiative – community-school connections	X			
25.	Implement workplace wellness/active civic employees		X		
26.	Community sport participation strategy		X		
27.	Annual provincial coordination summit		X		
28.	Map of provincial strategies for local level		X		
29.	Regional networks collaboration		X		
30.	BCRPA partnership development strategy		X		
31.	Aboriginal partnerships		X		

	Actions	Research	Operating	Capital	Policy
32.	Economic indicators project	X			X
33.	Tourism roles and impacts	X			X
34.	Performance measures	X			
35.	Develop B.C. recreation research agenda		X		
36.	Recreation research centre of excellence		X		
37.	Develop provincial recreation policy and roles				X
38.	Develop provincial cultural policy and roles				X

Sustainable Communities

Ensure that parks, recreation and culture initiatives and facilities address environmental issues such as energy conservation and recycled and recyclable materials, thus working toward building sustainable communities.

Multiple Goals

Plan all investment in facilities, programs and other initiatives to achieve as many strategic goals as possible – pushing past initial roadblocks through creativity and partnerships to ensure that maximum benefits flow to B.C. communities from every initiative.

Collaboration

Seek partnerships wherever possible to leverage investment for the greatest public good, acknowledging that partnerships take time and commitment.

Accessibility and Inclusion

Ensure that every citizen has access to parks, recreation and culture services regardless of ability, age, economic circumstance, ethnicity, gender or interests because they are essential to the health and wellbeing of all individuals, families and communities. Ensure that social inclusion is a fundamental component of parks, recreation and culture – that all members of a community experience belonging, acceptance and recognition.

Whole Person Benefits

Ensure that parks, recreation and culture opportunities support all aspects of wellness including personal growth and wellbeing, self-discovery and lifelong learning. Recognize social determinants of health and work to build partnerships across a range of social settings.

Citizen Participation and Involvement

Provide opportunities for citizens to contribute their unique skills, capacities, knowledge and leadership to parks, recreation and culture issues, solutions and decision-making because these issues directly impact their family, neighbourhood and community.

Strategic Volunteerism

Link volunteers – often a community's backbone – to parks, recreation and culture programs wherever possible, providing support and recognition for their contribution.

Economic Prosperity

Seek opportunities for parks, recreation and culture initiatives to maximize their economic benefit to B.C. communities.

Social Sustainability

Support the creation of socially sustainable communities that have the ability to maintain and build on their own resources and have the resiliency to prevent and/or address future problems